

Agenda

- 1. Regulatory Background
- 2. Phases of Product Development
- 3. The "GMP Gradient"
- 4. "Good Project Management" Considerations
- 5. Milestones and "Milestone Deliverables"

Regulatory Background

GMP regulations apply for all clinical trial material, but during clinical trials the *immediate* regulatory risks of noncompliance to GMP are minimal:

the authorities rarely inspect manufacturers of clinical supplies

but for example:

FDA Compliance Policy Guide 7346.832 / Pre-Approval Inspections:

"Conduct an in depth review of the data, <u>including research and</u> <u>development data..."</u>

Regulatory Background



Therefore **GMP deficiencies in clinical batches**

and failure to document sufficient

information to justify process

decisions are "time bombs"

exploding usually during pre-approval



inspections and leading to delayed approvals

Phases of Product Development

	main activities	GMP re- quirement	amou nt of prod.	time (years)	Cost \$
pre- clinical	 fermentation/purification/analytical methods development functional genomics animal metabolism studies animal toxicology 	none, but need to demonstrate equivalence to later GMP material, GLP required	mg	2-4	varies
phase I	 Production process implementation / validation of safety-relevant parameters formulation characterization, stability human toxicology 	apply, "GMP - gradient"	g	ca. 1	100. 000 - 1 Million



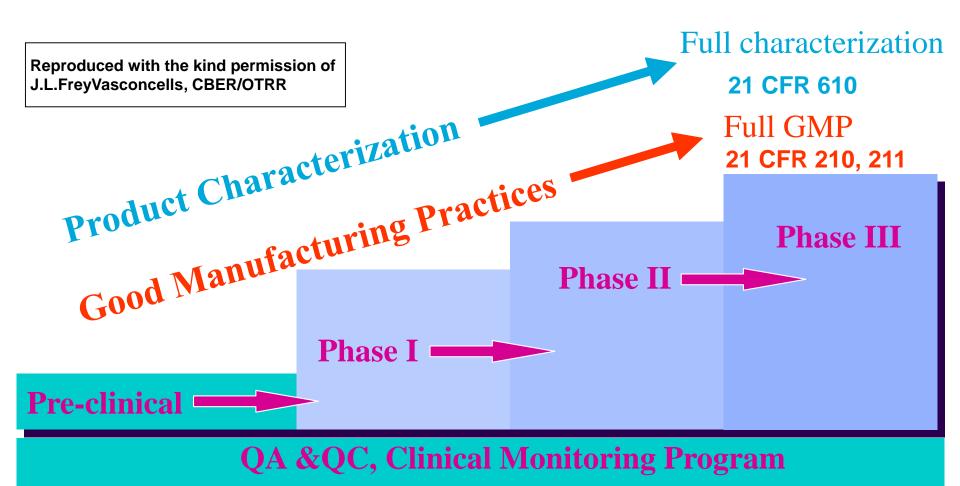
Phases of Product Development

	main activities	GMP re- quirement	amou nt of prod	time (years)	Cost \$
phase II	 Production process optimization and scale-up formulation characterization, stability, validation human toxicology and metabolism studies 	apply, "GMP - gradient"	g	1-2	10 - 100 Mill.
phase III	 Production process scale-up to commercial size formulation, stability, validation safety and efficacy verification preparation of dossier 	apply	kg	2-4	10 - 500 Mill.
phase IV	 new indications new formulations; bioequivalency studies continuing quality assurance/control 	apply	kg		



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Step-wise Approach to Application of Regulatory Requirements (GMP-Gradient")



Prior to Phase I: need product safety testing and basic characterization info

"Although in each phase of the investigation <u>sufficient</u> information should be submitted to assure the proper identification, quality, purity, and strength of the investigational drug, the amount of information needed to make that assurance will vary with the phase of the investigation, the proposed duration of the investigation, the dosage form, and the amount of information otherwise available"

(21CFR312.23(a)(7); Guidance for Industry: Content and Format of Investigational New Drug Applications (INDs) for Phase1 Studies of Drugs, Including Well-Characterized Therapeutic Biotechnology-derived Products)

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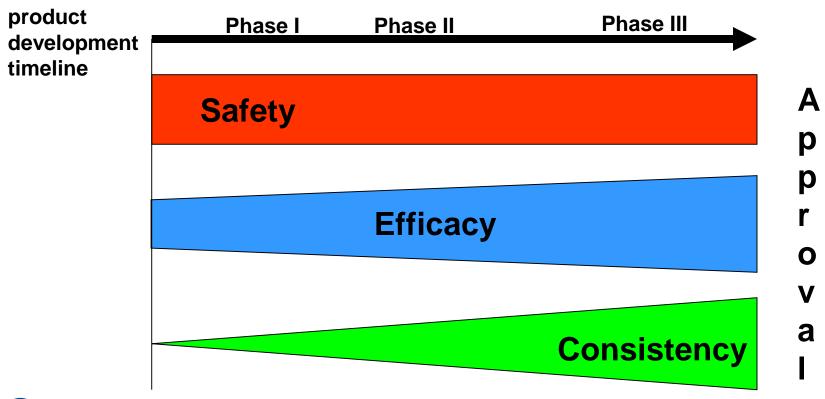
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"The controls used in the manufacture of APIs for use in clinical trials should be <u>consistent with the stage of</u> <u>development</u> of the drug product incorporating the API. Process test procedures should be flexible to provide for changes as knowledge of the process increases and clinical testing of a drug product progresses from pre-clinical stages through clinical stages. Once the drug development reaches the stage where the API is produced for use in drug products intended for clinical trials, manufacturers should ensure that APIs are manufactured in suitable facilities using appropriate production and control procedures to ensure the quality of the API".

(ICH Q7A Ch.19.11**)**

- examples for cGMPs that develop with clinical studies:
 - **↓**process validation
 - e.g. manufacturing, cleaning and sterilization
 - **↓**methods validation
 - ↓process controls: in-process testing, specifications

relative priorities during development of a GMP process:



The complexity of the task can only be handled by a multidisciplinary project team covering at least:

- **√**molecular biology
- **√**analytical test development
- **√**fermentation development
- **↓**purification development
- **↓**production
- **VQC** and **QA**
- **√engineering**,
- **↓IT specialists**
- **√regulatory affairs**



The 16 commandments of process development

- ↓ collect and secure data on cell line construction (donor, genetic manipulation etc.) generated during the early research phase
- ↓ avoid use of suspect raw materials (like FCS of doubtful origin, poorly characterised hormones etc.) already during the research phase

The 16 commandments of process development

- ↓ think about validation requirements early in development of manufacturing processes and testing procedures
- ↓ do not narrow specifications too early
- ↓ secure continuous raw material supply
- ↓ keep in mind that the process should be automated later on
- ↓ keep in mind multi purpose facility issues

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The 16 commandments of process development

- ↓ select processes that make use of the greatest differences in the properties of the product and its impurities
- ↓ select and sequence processes that exploit different separation driving forces
- ↓ keep in mind waste treatment requirements at production scale
- ↓ Select a reliable CMO and verify its capabilities
- ↓ document, document, document, document......

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FDA Attitude:

"we trust in God

but

anyone else needs documentation!

Most common mistakes during development:

- ↓ project team created too late
- ↓ not all functions involved represented in the project team
- ↓ production, QC, QA and reg. affairs involved too late
- ↓ no clear definition of milestones and milestone deliverables
- ↓ poor documentation of research work, esp. poor documentation of cell line and vector history, gaps
- ↓ key GMP responsibilities not addressed in contracts with CMOs

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Most common mistakes during development:

- ↓ use of non- compendial simple raw materials
- ↓ poorly specified components or unnecessarily strict specifications
- ↓ sole source vendors
- ↓ inadequate hygiene zoning and procedures in production facility

- ↓ lack of identification of "critical" process steps and justification
- ↓ Specifications solely based on process capabilities

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Most common mistakes during development:

- ↓ DSP procedures not developed with virus/TSE safety in mind
- ↓ poor change control systems
- ↓ OOS results ignored
- ↓ over or underspecified equipment
- ↓ poor process optimization
- ↓ no validation of computer systems (PLC's, LIMS)



GPM needs a project manager, who

- ↓ is accepted as the leader by the other players
- ↓ can easily communicate and motivate people
- ↓ is aware of the project management tools
- ↓ can organise the "project controlling"
- ↓ can defend the project and present its progress ("project marketing")

GPM requires a project definition, which

- ↓ defines clearly the goals of the project
- ↓ identifies the key players
- ↓ describes the estimated costs and resources needed
- ↓ gives a rough timeline
- ↓ is released by senior management

GPM is implemented by a detailed project plan, including

- ↓ goals
- ↓ timelines

- ↓ splitting into part-projects
- ↓ individual tasks

Commercial software can be helpful for project planning



Milestone 1: Turnover from research to development

- ↓ basic SOPs available
- ↓ documentation of changes defined
- ↓ preliminary manufacturing and testing instructions documented
- ↓ contract manufacturers carefully selected
- ↓ specifications for finished product and starting / packaging materials as well as utilities (water, nitrogen, air) defined
- ↓ primary seed bank: cell line history documented, tested for absence
 of mycoplasma or bacteriophages resp.

Milestone 1: Turnover from research to development

- ↓ equipment calibration organised
- ↓ product changeover procedures ("visible clean") in place
- ↓ assay methods for potency, identity, purity, impurities, contaminants
 and degradation products developed
- ↓ stability indicating methods defined; preliminary stability studies
 done
- ↓ standard format for scientific reports defined

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Milestone 2: Turnover from preclinical dev. to Phase I

- ↓ QA-organisation (including self-inspection and training system) in place
- ↓ formal change control system in place
- ↓ contract manufacturers qualified, contract addressing GMP responsibilities available
- ↓ SOP system in place
- ↓ specifications for finished product and starting/packaging materials improved / tightened.
- ↓ formal batch record /testing record review and formal lot release by QC in place

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Milestone 2: Turnover from preclinical dev. to Phase I

- ↓ in process controls defined
- ↓ standard program for calibration/recalibration / preventative maintenance in place
- ↓ clean room / environmental monitoring/ closed systems / hygiene plan operational

Milestone 2: Turnover from preclinical dev. to Phase I

- ↓ cleaning / product changeover procedures: cleaning acc. to standard procedures, then treatment with NaOH; visible clean -criterion
- ↓ critical tests (for potentially toxic starting materials, sterility, retrovirus etc.) validated
- ↓ preliminary shelf life defined based on preliminary stab. studies;
 further stability testing program defined
- ↓ IND and pre-IND meeting package compiled, IND submitted

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Milestone 3: Turnover from Phase I to Phase II

- ↓ specifications for finished product and starting/packaging materials improved / tightened
- ↓ clean room / environmental monitoring/ closed systems / hygiene plan improved based on experience during phase I
- ↓ plan for prospective cycle number validation of reusable materials
 (UF membranes, chromatography materials) fixed

Milestone 3: Turnover from Phase I to Phase II

- ↓ cleaning: additionally last rinse testing (TOC, product-specific test); cleaning validation program defined
- ↓ process validation program defined
- ↓ scale up report lab scale pilot scale available
- ↓ IND updated

Milestone 4: Turnover from Phase II to Phase III

- ↓ specifications for finished product and starting/packaging materials
 at final stage
- ↓ WCB formally released

- ↓ clean room / environmental monitoring/ closed systems / hygiene plan improved based on phase II data

Milestone 4: Turnover from Phase II to Phase III

- ↓ prospective cycle number validation of reusable materials (UF membranes, chromatography materials) done
- ↓ cleaning: additionally swab testing; cleaning validation program for final scale equipment defined
- ↓ process validation program revised based on phase II data, adapted to final scale equipment
- ↓ in process controls tightened based on phase II data

Milestone 4: Turnover from Phase II to Phase III

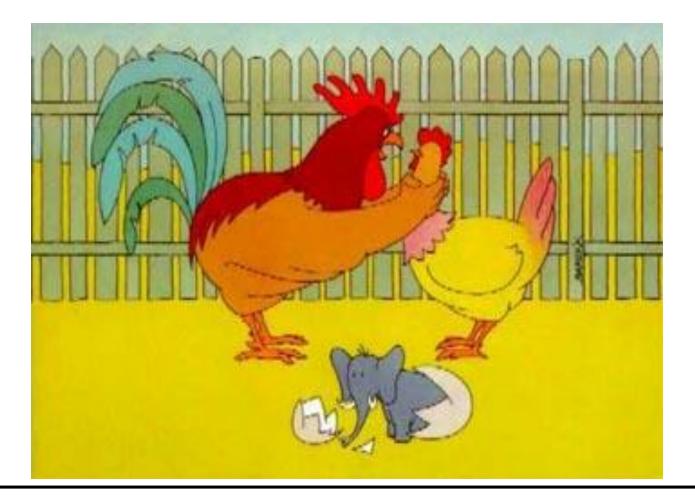
- ↓ analytical methods validation program revised according to experience during phase 2
- ↓ all virus validation reports available, results acceptable
- ↓ stability testing program revised based on results of phase 2
 batches
- ↓ IND updated

Milestone 5: End of phase III, submission of dossier

- ↓ full genetic characterisation of MCB, WCB and PPCB documented
- ↓ final validation reports / trend analysis data available for process, cleaning, analytical methods, reusable materials, utilities
- ↓ final scale equipment qualification reports available
- ↓ scale up report pilot to final scale available
- ↓ stability testing report and ongoing program available
- ↓ storage and shipping conditions validated
- ↓ operator training fully documented

More intensely planned projects produce more efficient, less costly, and higher quality products





In biotechnological processing mistakes and deviations during the development phase may be detected only very late and can lead to unexpected product defects



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